### **Kiddieland International Limited**

(Incorporated in the Cayman Islands with limited liability) (the "Company" and together with its subsidiaries, the "Group")

# TERMS OF REFERENCE OF THE REMUNERATION COMMITTEE (the "Committee")

# Membership

- 1. The Committee shall consist of not less than three members appointed by the board of directors of the Company (the "Board"), with the majority of the members being independent non-executive directors of the Company.
- 2. The chairman of the Committee shall be appointed by the Board and shall be an independent non-executive director.
- 3. The members of the Committee shall not have personal financial interest (other than being a shareholder of the Company) and conflicts of interest arising from cross-directorships.
- 4. Subject to paragraph 1 above, the appointment of the members of the Committee may be revoked and new members can be appointed in their stead, by resolutions passed by the Board and by the Committee respectively.
- 5. No alternate member of any member of the Committee can be appointed.
- 6. The company secretary of the Company shall be the secretary of the Committee.

### Frequency and proceedings of meetings

- 7. The Committee shall meet at least once a year. Additional meetings should be held as and when the work of the Committee demands or when the Board demands.
- 8. The chairman of the Committee may convene additional meetings at his discretion.
- 9. The quorum of a meeting shall be two independent non-executive directors.
- 10. A member of the Committee shall abstain from voting and shall not be counted in the quorum of a meeting in respect of the resolution regarding the remuneration payable to him/her.
- 11. Proceedings of meetings of the Committee shall be governed by the provisions of the articles of association of the Company (as amended from time to time).

# Responsibility

12. The Committee is to review and formulate formal and transparent policies in respect of remuneration structure for all directors of the Company ("Directors") and senior

management of the Company ("Senior Management") and make recommendations to the Board for its consideration. Levels of remuneration should be sufficient to attract and retain Directors and members of Senior Management needed to run the Company successfully but the Company should avoid paying more than is necessary for this purpose. For the purpose of these terms of reference, Senior Management refers to the same category of persons as referred to in the Company's annual report and whose biographical details are required to be disclosed under paragraph 12 of Appendix 16 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules").

### **Duties, powers and functions**

### 13. The Committee is to: -

- (a) make recommendations to the Board on the Company's policy and structure for all Directors' and Senior Management's remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy and to consult the chairman and/or chief executive of the Company about their remuneration proposals for other executive Directors;
- (b) review and approve the Directors' and Senior Management's remuneration proposals with reference to the Board's corporate goals and objectives;
- (c) make recommendations to the Board on the remuneration packages of individual executive Directors and Senior Management. This should include benefit in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment;
- (d) make recommendations to the Board on the remuneration of non-executive Directors;
- (e) consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Group;
- (f) review and approve the performance-based bonuses and remuneration (if any) by reference to, inter alia, corporate goals and objectives resolved by the Board from time to time, the responsibilities and job nature of the relevant Director or Senior Management, job performance, market environment, salary trend in the industry as well as the revenue and profit of the Group in the relevant period of time;
- (g) determine the time of payment of any performance-based bonuses and remuneration;
- (h) review and approve compensation payable to executive Directors and Senior Management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
- (i) review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that they are consistent with

contractual terms and are otherwise reasonable and appropriate;

- (j) ensure that no Director or any of his/her associates (as defined in the Listing Rules) is involved in deciding his/her own remuneration and that, as regards the remuneration of a non-executive Director who is a member of the Committee, his/her remuneration should be determined by the other members of the Committee;
- (k) advise the Company's shareholders on how to vote with respect to any service contracts of Directors which is for a duration that may exceed three years or not determinable by the Company within one year or without payment of compensation or without other payments equivalent to more than one year's emoluments that require shareholders' approval under Rule 13.68 of the Listing Rules, whether the terms of such contracts are fair and reasonable and whether such contracts are in the interests of the Company and its shareholders as a whole;
- (l) consider the granting of share options to Directors pursuant to any share option scheme adopted by the Company;
- (m) ensure due compliance with any relevant disclosure requirements in respect of the remuneration of Directors as well as other remuneration related matters under the Listing Rules (including without limitation, Appendix 16 of the Listing Rules), the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) and any other statutory requirements;
- (n) review and make recommendations to the Board regarding the pension arrangements for Directors and Senior Management;
- (o) review and report to the Board on any suspected irregularities in the reimbursement of unreasonable out-of-pocket expenses of Directors and Senior Management;
- (p) review and approve the interim report, annual report, announcement and circular or any publication of the Company regarding remuneration and service contracts of the Directors prior to approval by the Board;
- (q) engage such independent legal, financial or other independent professional advisers or other persons to enable it to perform its duties as it considers necessary; and
- (r) consider other matters, as defined or assigned by the Board from time to time.
- 14. The Committee should make available these terms of reference, explaining its role and the authority delegated to it by the Board by including them on the websites of The Stock Exchange of Hong Kong Limited and the Company.
- 15. The Committee should be provided with sufficient resources to perform its duties.

# **Reporting Procedures**

- 16. Full minutes of the meetings of the Committee shall be kept by the secretary of the Committee, who shall prepare and send draft and final versions of minutes of meetings and all written resolutions of the Committee to all members of the Committee for their comments and records within a reasonable time after the meeting.
- 17. The Committee should report to the Board on a regular basis on its decisions or recommendations and on the matters set out in these terms of reference.
- 18. The secretary of the Committee shall circulate the minutes of meetings and all written resolutions of the Committee to all members of the Board, keeping the Board informed of the Committee's activities, decisions and recommendations on a regular basis.
- 19. At the next meeting of the Board following a meeting of the Committee, the chairman of the Committee shall report to the Board on the works, significant decisions, findings and recommendations of the Committee since the last Board meeting. At least once annually, the Committee should present a report in writing to the Board which addresses the work and findings of the Committee during the year.